

**GIRL SCOUT COUNCIL OF  
GREATER NEW YORK, INC.**

**FINANCIAL STATEMENTS  
AND AUDITOR'S REPORT**

**SEPTEMBER 30, 2016 AND 2015**

**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**TABLE OF CONTENTS**

**Independent Auditor's Report**

**Exhibit**

**A - Statements of Financial Position**

**B - Statements of Activities**

**C - Statements of Functional Expenses**

**D - Statements of Cash Flows**

**Notes to Financial Statements**



## **Independent Auditor's Report**

**Board of Directors  
Girl Scout Council of Greater New York, Inc.**

### ***Report on the Financial Statements***

We have audited the accompanying financial statements of Girl Scout Council of Greater New York, Inc., which comprise the statements of financial position as of September 30, 2016 and 2015, and the related statements of activities, functional expenses and cash flows for the years then ended and the related notes to the financial statements.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Girl Scout Council of Greater New York, Inc. as of September 30, 2016 and 2015, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*Loeb & Troper LLP*

January 26, 2017

**EXHIBIT A****GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****STATEMENTS OF FINANCIAL POSITION****SEPTEMBER 30, 2016 AND 2015**

	<u>2016</u>	<u>2015</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 872,759	\$ 1,609,908
Investments at fair value (Note 3)	5,984,202	5,458,540
Contributions receivable - net (Note 4)	514,549	615,995
Accounts receivable	49,808	39,810
Prepaid expenses and other assets	165,202	176,034
Inventory	38,258	15,938
Beneficial interest in a perpetual trust (Notes 3 and 5)	383,676	379,286
Fixed assets - net (Note 6)	<u>2,031,480</u>	<u>1,871,909</u>
Total assets	<u>\$ 10,039,934</u>	<u>\$ 10,167,420</u>
<b>LIABILITIES AND NET ASSETS</b>		
Liabilities		
Accounts payable and accrued expenses (Note 8)	\$ 399,629	\$ 482,450
Deferred revenue	99,107	101,734
Line of credit payable (Note 7)	900,000	900,000
Deferred rent payable	561,467	429,075
Annuities payable	<u>5,544</u>	<u>5,905</u>
Total liabilities	<u>1,965,747</u>	<u>1,919,164</u>
Net assets (Exhibit B)		
Unrestricted	7,092,376	6,736,028
Temporarily restricted (Note 10)	598,135	1,117,942
Permanently restricted (Note 10)	<u>383,676</u>	<u>394,286</u>
Total net assets	<u>8,074,187</u>	<u>8,248,256</u>
Total liabilities and net assets	<u>\$ 10,039,934</u>	<u>\$ 10,167,420</u>

See independent auditor's report.

The accompanying notes are an integral part of these statements.

## STATEMENTS OF ACTIVITIES

YEARS ENDED SEPTEMBER 30, 2016 AND 2015

	2016			2015				
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenues, gains, losses and other support								
Product sales	\$ 4,164,442			\$ 4,164,442	\$ 4,075,049			\$ 4,075,049
Direct cost of product sales	(1,273,810)			(1,273,810)	(1,252,684)			(1,252,684)
Contributions								
General public	675,225	\$ 20,000		695,225	681,793	\$ 178,104		859,897
Foundations and corporations	295,182	169,844		465,026	249,889	138,250	\$ 2,000	390,139
United Way of New York City	4,504			4,504	4,177			4,177
Legacies and bequests	17,637			17,637	21,143			21,143
Donated goods	74,878			74,878	257,991			257,991
Governmental grants	29,000			29,000	34,300			34,300
Special events revenue	1,185,306			1,185,306	1,090,455			1,090,455
Direct cost of special events	(228,984)			(228,984)	(228,096)			(228,096)
Program fees (net of financial assistance of \$165,855 and \$173,235 for 2016 and 2015, respectively)	297,291			297,291	297,321			297,321
Net investment return (Note 3)	482,918			482,918	(125,333)			(125,333)
Change in value of beneficial interest in a perpetual trust			\$ 4,390	4,390			(38,693)	(38,693)
Rental income	127,167			127,167	142,897			142,897
Actuarial gains (losses) on annuity obligations	(1,309)			(1,309)	1,383			1,383
Other income	44,373			44,373	51,693			51,693
Donor release (Note 10)		15,000	(15,000)					
Net assets released from restrictions (Note 10)	724,651	(724,651)			954,151	(954,151)		
Total revenues, gains, losses and other support	<u>6,618,471</u>	<u>(519,807)</u>	<u>(10,610)</u>	<u>6,088,054</u>	<u>6,256,129</u>	<u>(637,797)</u>	<u>(36,693)</u>	<u>5,581,639</u>
Expenses (Exhibit C)								
Program services								
Membership services	1,612,520			1,612,520	1,564,301			1,564,301
Girl Scout program services	1,473,031			1,473,031	1,856,181			1,856,181
Camp operations	1,068,777			1,068,777	650,575			650,575
Adult education	410,205			410,205	566,412			566,412
Public information	268,474			268,474	203,529			203,529
Total program services	<u>4,833,007</u>			<u>4,833,007</u>	<u>4,840,998</u>			<u>4,840,998</u>
Supporting services								
Management and general	794,803			794,803	897,288			897,288
Fund development	634,313			634,313	497,291			497,291
Total supporting services	<u>1,429,116</u>			<u>1,429,116</u>	<u>1,394,579</u>			<u>1,394,579</u>
Total expenses	<u>6,262,123</u>			<u>6,262,123</u>	<u>6,235,577</u>			<u>6,235,577</u>
Change in net assets (Exhibit D)	356,348	(519,807)	(10,610)	(174,069)	20,552	(637,797)	(36,693)	(653,938)
Net assets - beginning of year	6,736,028	1,117,942	394,286	8,248,256	6,715,476	1,755,739	430,979	8,902,194
Net assets - end of year (Exhibit A)	<u>\$ 7,092,376</u>	<u>\$ 598,135</u>	<u>\$ 383,676</u>	<u>\$ 8,074,187</u>	<u>\$ 6,736,028</u>	<u>\$ 1,117,942</u>	<u>\$ 394,286</u>	<u>\$ 8,248,256</u>

See independent auditor's report.

The accompanying notes are an integral part of these statements.

GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.

EXHIBIT C

STATEMENTS OF FUNCTIONAL EXPENSES

YEARS ENDED SEPTEMBER 30, 2016 AND 2015

	2016												
	Program Services					Supporting Services				Direct Cost of Special Events	Direct Cost of Product Sales	Total	Total 2015
	Membership Services	Girl Scout Program Services	Camp Operations	Adult Education	Public Information	Total	Management and General	Fund Development					
Salaries	\$ 806,836	\$ 564,120	\$ 473,719	\$ 161,073	\$ 96,876	\$ 2,102,624	\$ 274,704	\$ 328,688			\$ 2,706,016	\$ 2,571,327	
Payroll taxes	80,159	61,952	37,633	15,143	10,499	205,386	25,898	34,125			265,409	242,771	
Health and retirement benefits	172,243	137,570	75,746	39,802	23,697	449,058	64,337	84,610			598,005	559,066	
Total salaries, payroll taxes and benefits	1,059,238	763,642	587,098	216,018	131,072	2,757,068	364,939	447,423			3,569,430	3,373,164	
Professional and consulting fees	13,770	145,700	53,499	37,676	77,200	327,845	308,797	103,893			740,535	744,055	
Cost of cookies and other products									\$ 1,273,810		1,273,810	1,252,684	
Supplies	57,991	126,217	129,727	29,490	1,076	344,501	3,512	3,602			351,615	405,546	
Postage and shipping	4,543	21,900	6,169	4,077	3,354	40,043	226	16,066			56,335	48,603	
Printing and publications	4,018	4,691	3,440	1,095	7,168	20,412	245	25,259			45,916	40,735	
Telephone	22,110	10,911	10,852	3,583	2,229	49,685	1,155	1,184			52,024	58,311	
Travel	11,611	18,804	30,172	2,629	1,179	64,395	1,256	1,288			66,939	112,765	
Conference and meetings	1,271	2,703	2,237	308	83	6,602	279	286			7,167	23,093	
Event catering costs									\$ 228,984		228,984	228,096	
Equipment leases and repairs	29,182	18,931	9,875	7,211	2,022	67,221	6,536	6,703			80,460	70,294	
Assistance to individuals	16,227	29,921				46,148					46,148	55,059	
Occupancy (Note 7)	279,486	247,478	186,359	77,645	30,633	821,601	10,779	12,445			844,825	805,854	
Insurance	29,523	24,520	24,510	9,804	1,961	90,318	3,922	3,922			98,162	111,374	
Investment management fees							35,582				35,582	36,730	
Bad debt												6,760	
Interest							16,765				16,765	13,709	
Miscellaneous	875	2,496	7,615		3,607	14,593	73,998	9,548			98,139	97,795	
Total expenses before depreciation and amortization and direct costs of product sales and special events	1,529,845	1,417,914	1,051,553	389,536	261,584	4,650,432	827,991	631,619	228,984	1,273,810	7,612,836	7,484,627	
Depreciation and amortization	82,675	55,117	17,224	20,669	6,890	182,575	2,394	2,694			187,663	268,460	
Total expenses	1,612,520	1,473,031	1,068,777	410,205	268,474	4,833,007	830,385	634,313	228,984	1,273,810	7,800,499	7,753,087	
Less direct costs of product sales, special events and investment management fees							(35,582)		(228,984)	(1,273,810)	(1,538,376)	(1,517,510)	
Total expenses as reported by function on the statements of activities (Exhibit B)	\$ 1,612,520	\$ 1,473,031	\$ 1,068,777	\$ 410,205	\$ 268,474	\$ 4,833,007	\$ 794,803	\$ 634,313	\$ -	\$ -	\$ 6,262,123	\$ 6,235,577	

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## STATEMENTS OF FUNCTIONAL EXPENSES

YEARS ENDED SEPTEMBER 30, 2016 AND 2015

	2015										
	Program Services					Supporting Services			Direct Cost of Special Events	Direct Cost of Product Sales	Total
	Membership Services	Girl Scout Program Services	Camp Operations	Adult Education	Public Information	Total	Management and General	Fund Development			
Salaries	\$ 747,162	\$ 759,178	\$ 247,737	\$ 181,419	\$ 79,904	\$ 2,015,400	\$ 290,588	\$ 265,339		\$ 2,571,327	
Payroll taxes	68,129	68,301	30,782	17,056	7,586	191,854	26,109	24,808		242,771	
Health and retirement benefits	171,539	170,892	42,309	43,182	18,908	446,830	50,412	61,824		559,066	
Total salaries, payroll taxes and benefits	986,830	998,371	320,828	241,657	106,398	2,654,084	367,109	351,971		3,373,164	
Professional and consulting fees	1,840	104,306	1,097	132,811	66,000	306,054	380,009	57,992		744,055	
Cost of cookies and other products									\$ 1,252,684	1,252,684	
Supplies	66,596	149,772	93,545	68,014	3,750	381,677	14,214	9,655		405,546	
Postage and shipping	6,189	17,636	3,664	2,327	710	30,526	364	17,713		48,603	
Printing and publications	580	5,835	4,040	316	4,507	15,278	183	25,274		40,735	
Telephone	19,019	21,558	6,377	5,836	1,091	53,881	2,638	1,792		58,311	
Travel	11,748	78,447	16,743	2,499	1,358	110,795	1,173	797		112,765	
Conference and meetings	2,744	17,473	546	675	206	21,644	863	586		23,093	
Event catering costs									\$ 228,096	228,096	
Equipment leases and repairs	23,916	20,875	5,531	5,786	1,767	57,875	7,396	5,023		70,294	
Assistance to individuals	27,364	27,695				55,059				55,059	
Occupancy (Note 7)	265,867	302,681	138,758	65,857	10,661	783,824	11,156	10,874		805,854	
Insurance	32,780	27,519	29,222	10,927		100,448	5,463	5,463		111,374	
Investment management fees							36,730			36,730	
Bad debt							6,760			6,760	
Interest							13,709			13,709	
Miscellaneous		833	6,458		1,140	8,431	82,732	6,632		97,795	
Total expenses before depreciation and amortization and direct costs of product sales and special events	1,445,473	1,773,001	626,809	536,705	197,588	4,579,576	930,499	493,772	228,096	1,252,684	7,484,627
Depreciation and amortization	118,828	83,180	23,766	29,707	5,941	261,422	3,519	3,519			268,460
Total expenses	1,564,301	1,856,181	650,575	566,412	203,529	4,840,998	934,018	497,291	228,096	1,252,684	7,753,087
Less direct costs of product sales, special events and investment management fees							(36,730)		(228,096)	(1,252,684)	(1,517,510)
Total expenses as reported by function on the statements of activities (Exhibit B)	\$ 1,564,301	\$ 1,856,181	\$ 650,575	\$ 566,412	\$ 203,529	\$ 4,840,998	\$ 897,288	\$ 497,291	\$ -	\$ -	\$ 6,235,577

See independent auditor's report.

The accompanying notes are an integral part of these statements.



## GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.

## STATEMENTS OF CASH FLOWS

YEARS ENDED SEPTEMBER 30, 2016 AND 2015

	<u>2016</u>	<u>2015</u>
Cash flows from operating activities		
Change in net assets (Exhibit B)	\$ (174,069)	\$ (653,938)
Adjustments to reconcile change in net assets to net cash provided (used) by operating activities		
Depreciation and amortization	187,663	268,460
Net realized and unrealized loss (gain) on investments	(221,916)	208,233
Actuarial loss (gain) on annuity obligations	1,309	(1,383)
Change in value of beneficial interest in a perpetual trust	(4,390)	38,693
Decrease (increase) in assets		
Contributions receivable	101,446	476,728
Accounts receivable	(9,998)	(32,058)
Prepaid expenses and other assets	10,832	15,128
Inventory	(22,320)	(2,908)
Deferred rent receivable		37,195
Increase (decrease) in liabilities		
Accounts payable and accrued expenses	(82,821)	63,162
Deferred revenue	(2,627)	(156,073)
Deferred rent payable	132,392	395,752
Net cash provided (used) by operating activities	<u>(84,499)</u>	<u>656,991</u>
Cash flows from investing activities		
Fixed asset acquisitions	(347,234)	(1,334,791)
Proceeds from sale of investments	542,998	2,610,407
Purchase of investments	(846,744)	(2,444,643)
Net cash used by investing activities	<u>(650,980)</u>	<u>(1,169,027)</u>
Cash flows from financing activities		
Payment of annuity obligations	(1,670)	(1,900)
Proceeds from line of credit		1,000,000
Repayment of line of credit		(300,000)
Net cash provided (used) by financing activities	<u>(1,670)</u>	<u>698,100</u>
Net change in cash and cash equivalents	(737,149)	186,064
Cash and cash equivalents - beginning of year	<u>1,609,908</u>	<u>1,423,844</u>
Cash and cash equivalents - end of year	<u>\$ 872,759</u>	<u>\$ 1,609,908</u>
Supplemental disclosure of cash flow information		
Cash paid for interest	<u>\$ 16,765</u>	<u>\$ 13,709</u>

See independent auditor's report.

The accompanying notes are an integral part of these statements.

**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2016 AND 2015**

**NOTE 1 - NATURE OF ORGANIZATION**

Girl Scout Council of Greater New York, Inc. (the "Council") was organized in 1940 to carry out the informal educational programs of the Girl Scout Council of the United States of America for girls ages 5 to 17 within the Greater New York area.

The programs seek to develop in each girl the following attributes: a deepening self-awareness, a strong value system, an ability to relate to others, and a commitment to society. The Council fulfills this purpose through the organization of troop and/or group activities; the operation and maintenance of a year-round camp; and the recruitment and development of adult volunteers.

The Council, which qualifies as a Section 501(c)(3) organization under the Internal Revenue Code (the Code), is exempt from federal income tax and has been classified as an organization that is not a private foundation under Section 501(a) of the Code. In addition, the Council is exempt from state and local income taxes. The Council qualifies for the maximum charitable contribution deduction by donors.

The Council is supported primarily by product sales, contributions and special events.

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**A. Basis of Accounting**

The accompanying financial statements have been prepared using the accrual basis of accounting and conform to accounting principles generally accepted in the United States of America as applicable to not-for-profit entities.

**B. Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

**C. Cash and Cash Equivalents**

For financial statement presentation purposes, the Council considers all highly liquid investments with original maturities of three months or less at the date of acquisition to be cash equivalents, with the exception of money market funds which are held in the Council's investment portfolio.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****NOTES TO FINANCIAL STATEMENTS****SEPTEMBER 30, 2016 AND 2015****NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****D. Investments**

Investments are reported in the accompanying financial statements at fair value and consist primarily of money market funds and equity and fixed-income mutual funds, and are maintained with a custodian. Donated securities are recorded at their fair value on the date they are received.

Income from investments is recorded as unrestricted unless otherwise restricted by the donor.

Investment securities, in general, are exposed to various risks such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term, based on the markets' fluctuations, and that such changes could materially affect the amounts reported in the financial statements.

**E. Contributions Receivable**

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on these amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in contribution revenue. The Council determines if an allowance for doubtful contributions is necessary based on management's assessment of the aging of the receivable, current economic conditions and historical information.

Conditional promises to give are not included as support until the conditions are substantially met.

**F. Governmental Grants**

Revenues and receivables from governmental grants, included in accounts receivable, are recognized when reimbursable expenditures are incurred under the terms of the contract. Receivables are charged to bad debt expense when they are determined to be uncollectible based upon a periodic review of the accounts by management. Factors used to determine whether an allowance should be recorded include the age of the receivable and a review of payments subsequent to year end. Interest is not charged on outstanding receivable balances. Management has determined that no allowance is necessary.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****NOTES TO FINANCIAL STATEMENTS****SEPTEMBER 30, 2016 AND 2015****NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****F. Governmental Grants (continued)**

Government grants are subject to audit by the awarding agencies. No provision for any disallowances is reflected in the financial statements, since management does not anticipate any material adjustments.

**G. Inventory**

Inventory, which consists primarily of promotional materials such as tee shirts and sweatshirts, is stated at lower of cost or market value. Cost is determined on the first-in, first-out basis.

**H. Fixed Assets**

Land, buildings and building improvements, leasehold improvements, furniture and equipment are reported at their original cost if purchased by the Council or at their fair value at the date of donation. The Council capitalized all expenditures in excess of \$5,000 with estimated useful lives of more than one year.

Depreciation is provided using the straight-line method over the estimated useful lives of the respective assets. Leasehold improvements are amortized using the straight-line method over the remaining lease term, or the estimated useful life of the improvement, whichever is shorter.

**I. Deferred Revenue**

The Council records monies received in advance of its annual breakfast event as deferred revenue until the event takes place.

**J. Operating Leases and Deferred Rent Payable**

Operating leases are straight-lined over the term of the lease. The difference between the rent expense incurred by the Council on the accrual basis and the rental payments paid in cash is attributable to several months of free rent and scheduled rent increases, and is reported as deferred rent payable in the accompanying financial statements.

**K. Accrued Vacation**

Beginning in fiscal year 2015, the Council's policy is that employees can carry over 5 unused vacation days into the next fiscal period. An accrued vacation obligation of \$28,356 and \$19,857 has been recorded as of September 30, 2016 and 2015, respectively.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****NOTES TO FINANCIAL STATEMENTS****SEPTEMBER 30, 2016 AND 2015****NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****L. Net Assets**

The net assets of the Council and changes therein are classified and reported as follows:

- ***Unrestricted:*** Unrestricted net assets represent those resources that are not subject to donor restrictions.
- ***Temporarily restricted:*** Temporarily restricted net assets represent those resources that are subject to donor-imposed stipulations that will be met either by the actions of the Council and/or the passage of time.
- ***Permanently restricted:*** Permanently restricted net assets represent those resources that require that the principal be invested in perpetuity and that only the income be used. The Council's permanently restricted net assets include a beneficial interest in a perpetual trust, which is shown at the Council's share of the fair value of the underlying trust's assets.

**M. Product Sales - Cookie Revenue**

The Girl Scout Cookie Sale in the five boroughs of New York City is an annual program activity in which Girl Scouts voluntarily participate. Of the \$4.00 paid by customers for each box (\$5.00 per box for gluten-free cookies) for the years ended September 30, 2016 and 2015, respectively:

- \$.99 and \$1.13 represents the average cost of cookies. In 2015, the Council added a gluten-free cookie which had a cost of \$2.25 per box.
- In 2016, \$2.36 went to the Council to provide for 27,802 girls and 8,213 volunteers and in 2015, \$2.22 went to the Council to provide for 29,242 girls and 7,657 volunteers. The Council provides educational and cultural programs, leader training and materials, camping and service center facilities, publications, financial assistance and camperships and professional and clerical services.
- \$0.65 in both 2016 and 2015, went to the girls' troop treasury, to be used for troop program activities, trips, and materials for service projects and other supplies, as decided by the girls and their leaders.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****NOTES TO FINANCIAL STATEMENTS****SEPTEMBER 30, 2016 AND 2015****NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****N. Program Fees and Financial Assistance**

Program fees are recognized once the services are provided. Financial assistance is awarded to girl scouts who may not have the ability to pay for the programs.

**O. Contributions**

Contributions, including unconditional promises to give cash and other assets, are reported at fair value at the date the contribution is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the statement of activities as net assets released from restrictions. Temporarily restricted contributions received and expended in the same fiscal year are reflected as unrestricted revenues.

**P. Donated Goods and Services**

Contributed goods are recognized at their fair values at the date of donation. Contributions of services are recognized when they are received if the services (a) create or enhance non-financial assets, or (b) require specialized skills, and are provided by individuals possessing those skills, and would typically need to be purchased if not donated.

**Q. Rental Income**

Rental income consists of leased space for which the lease agreements are renewed annually. Revenue is recognized upon deliverance of the property to the lessee.

**R. Volunteer Services**

The majority of the Council's activities are carried out by thousands of volunteers. No amounts representing the estimated fair value of these donated services are included in the accompanying financial statements, as those services do not meet the criteria for recognition under generally accepted accounting principles.

**S. Functional Allocation of Expenses**

The costs of providing the Council's services have been summarized on a functional basis. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****NOTES TO FINANCIAL STATEMENTS****SEPTEMBER 30, 2016 AND 2015****NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****T. Charitable Gift Annuities**

Charitable gift annuities are subject to the restrictions of gift instruments requiring the Council to pay stipulated amounts to beneficiaries. Such payments generally terminate at the beneficiary's death. The Council has used actuarial assumptions and discount rates to record the present value of estimated future payments to beneficiaries.

Contribution revenues for charitable gift annuities are recognized at the date the agreement is established, net of the liability recorded for the present value of the future payments to be made to the respective donors. The agreements provide that the trustee pay annuity amounts which range from 8.1% to 8.6% in quarterly installments and are discounted using a rate of 5%. Gains or losses resulting from changes in actuarial assumptions and accretions of the discount are recorded as increases or decreases in the unrestricted net asset class in the statements of activities.

**U. Fair Value Measurements**

*Fair Value Measurements* establishes a framework for measuring fair value. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy are described below. Level 1 inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Council has the ability to access.

Level 2 inputs to the valuation methodology include:

- Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability. Level 3 inputs to the valuation methodology are unobservable and significant to the fair value measurement. The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****NOTES TO FINANCIAL STATEMENTS****SEPTEMBER 30, 2016 AND 2015****NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)****U. Fair Value Measurements (continued)**

There have been no changes in the methodologies used at September 30, 2016 and 2015. The following is a description of the valuation methodologies used for assets measured at fair value:

*Exchange traded funds* - Valued at the closing price reported on the active market on which the individual securities are traded.

*Fixed income and equity mutual funds* - Valued at the closing price reported on the active market, which is based on the net asset value (NAV) of shares held at year end.

*Beneficial interest in perpetual trust* - Valued at the Council's share of the fair value of the underlying assets held in the trust.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values.

The assets at fair value as of September 30, 2016 and 2015 are set forth by level within the fair value hierarchy in Note 3.

**V. Uncertainty in Income Taxes**

The Council has determined that there are no material uncertain tax positions that require recognition or disclosure in the financial statements. Periods ending September 30, 2013 and subsequent remain subject to examination by applicable taxing authorities.

**W. Subsequent Events**

In accordance with generally accepted accounting principles, subsequent events (after September 30, 2016) have been evaluated through January 26, 2017, which is the date the financial statements were available to be issued.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2016 AND 2015**

**NOTE 3 - INVESTMENTS AND FAIR VALUE HIERARCHY**

The following table sets forth by level, within the fair value hierarchy, the investment balance recorded at fair value as of September 30, 2016 and 2015:

	<u>2016</u> <u>Level 1</u>	<u>2015</u> <u>Level 1</u>
Equity mutual and exchange traded funds		
Money market funds	\$ 502,517	\$ 389,524
U.S. Large Cap	2,430,611	1,851,643
U.S. Mid Cap	130,266	253,002
U.S. Small Cap	129,427	121,976
International		
Developed	540,851	507,166
Emerging markets	68,675	91,957
Absolute return	282,773	240,000
Commodity/REIT	<u>181,446</u>	<u>169,114</u>
	<u>4,266,566</u>	<u>3,624,392</u>
Fixed-income mutual fund	<u>1,717,636</u>	<u>1,834,158</u>
Total investments	<u>\$ 5,984,202</u>	<u>\$ 5,458,540</u>

The following table sets forth by level, within the fair value hierarchy, the other assets recorded at fair value as of September 30, 2016 and 2015:

	<u>2016</u> <u>Level 3</u>	<u>2015</u> <u>Level 3</u>
Beneficial interest in perpetual trust	<u>\$ 383,676</u>	<u>\$ 379,286</u>

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2016 AND 2015**

**NOTE 3 - INVESTMENTS AND FAIR VALUE HIERARCHY (continued)**

**Level 3 Gains and Losses**

The table below sets forth a summary of changes in the fair value of the Level 3 assets for the years ended September 30, 2016 and 2015:

	<u>2016</u>	<u>2015</u>
	<b>Beneficial Interest in Perpetual Trust</b>	<b>Beneficial Interest in Perpetual Trust</b>
Balance, beginning of year	\$ 379,286	\$ 417,979
Change in carrying value of trust	<u>4,390</u>	<u>(38,693)</u>
Balance, end of year	\$ <u>383,676</u>	\$ <u>379,286</u>

The Council's investments include funds subject to charitable gift annuity agreements.

In accordance with New York insurance law, the Council is required to maintain in the segregated custodial account, held for the protection of all annuitants of the corporation, an amount at least equal to the greater of \$100,000 or reserves required by New York insurance law plus a surplus of 25% of the required reserve. The Council established a reserve of \$125,000 in the segregated account. The fair value of the segregated custodial account, including earnings, was \$182,513 and \$182,755 as of September 30, 2016 and 2015, respectively.

In 2016, the Council appropriated \$130,117 from the investment portfolio to the operating cash account and in 2015, the Council transferred \$271,350 from the investment portfolio to the operating cash account.

Net investment return consisted of the following:

	<u>2016</u>	<u>2015</u>
Interest and dividends	\$ 296,584	\$ 119,630
Net realized and unrealized gains (losses) on investments	221,916	(208,233)
Investment fees	<u>(35,582)</u>	<u>(36,730)</u>
Net investment return	\$ <u>482,918</u>	\$ <u>(125,333)</u>

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2016 AND 2015**

**NOTE 4 - CONTRIBUTIONS RECEIVABLE**

At the end of the fiscal year, contributions receivable were estimated to be due as follows:

<u>Fiscal Year</u>	<u>2016</u>	<u>2015</u>
2016		\$ 333,492
2017	\$ 298,791	154,632
2018	136,623	101,700
2019	65,700	19,578
2020	14,000	11,500
2021	835	
Thereafter	<u>35,000</u>	<u>35,000</u>
	550,949	655,902
Allowance for doubtful accounts	(27,000)	(27,000)
Discount for contributions to be collected in excess of one year, at 2%	<u>(9,400)</u>	<u>(12,907)</u>
	<u>\$ 514,549</u>	<u>\$ 615,995</u>

Contributions receivable at September 30, 2016 and September 30, 2015 include contributions from two donors which approximate 33%, respectively, of the receivable balance.

**NOTE 5 - BENEFICIAL INTEREST IN A PERPETUAL TRUST**

The Council is a 5% beneficiary of the Gaston Trust. The assets in this trust are managed by a trustee other than the Council and are predominantly invested in equity and fixed-income instruments. The Council is entitled to receive its share of the annual net investment income earned from the trust's assets in perpetuity. The reported value of the Council's portion of the beneficial interest as of September 30, 2016 and 2015, which is measured by its share of the fair value of the trust's assets, is \$383,676 and \$379,286, respectively.

The investment income distributed from the trust is unrestricted and is reported as such in the accompanying financial statements. The change in the fair value of the trust's assets is reported as an increase or decrease in permanently restricted net assets.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2016 AND 2015**

**NOTE 6 - FIXED ASSETS**

At the end of the fiscal year, fixed assets consisted of the following:

	<u>2016</u>	<u>2015</u>	<u>Estimated Useful Lives</u>
Land	\$ 115,654	\$ 115,654	
Buildings and building improvements	2,259,941	1,676,355	25 - 40 years
Leasehold improvements	538,519	538,519	3 - 10 years
Furniture and equipment	830,786	794,906	5 - 10 years
Construction in progress	<u>266,699</u>	<u>541,533</u>	
	4,011,599	3,666,967	
Less accumulated depreciation and amortization	<u>(1,980,119)</u>	<u>(1,795,058)</u>	
	<u>\$ 2,031,480</u>	<u>\$ 1,871,909</u>	

**NOTE 7 - COMMITMENTS AND CONTINGENCIES**

- (1) The Council leased office space for its 23<sup>rd</sup> Street headquarters and field office under noncancelable operating lease agreements. The lease expired in February 2015. On March 30, 2014, the Council entered into a new office lease agreement for its headquarters in the Wall Street area. The new lease expires in November of 2030. The following are the minimum annual rental payments:

<u>Year Ending September 30</u>	
2017	\$ 561,682
2018	612,745
2019	612,745
2020	612,745
2021	671,102
Thereafter	<u>6,608,892</u>
	<u>\$ 9,679,911</u>

Rent expense for the years ended September 30, 2016 and 2015 was \$728,121 and \$658,839, respectively.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****NOTES TO FINANCIAL STATEMENTS****SEPTEMBER 30, 2016 AND 2015****NOTE 7 - COMMITMENTS AND CONTINGENCIES (continued)**

- (2) The Council signed an agreement for a 5-year \$1,000,000 secured line of credit with Bank of New York Mellon on September 22, 2011. The line of credit's rate is one-month LIBOR plus 175 basis points with a minimum floor of 2%. On March 24, 2014, the Council converted its existing line into a new revolving credit line note with Bank of New York Mellon for \$2,750,000. The new line of credit's rate is one-month LIBOR plus 150 basis points with a minimum floor of 2%. The line of credit renews annually and borrowings against this line of credit are secured by the Council's investments. The line requires that the Council certify annually that collateralized securities are owned free of any restriction or encumbrances. As of September 30, 2016 and 2015, the interest rate was 2% with interest expense of \$16,765 and \$13,709, respectively, for the fiscal years then ended. As of September 30, 2016 and 2015 the balance outstanding was \$900,000.

On April 4, 2014, Bank of New York Mellon issued a letter of credit to the Council's new landlord in the amount of \$101,468 that is set to automatically renew annually until December 31, 2030 with the payment of a small administrative fee. The letter of credit is secured by the Council's investments and reduces the total amount of borrowings that the Council may draw under its line of credit.

- (3) The Council is subject to litigation in the routine course of conducting business. The Council is not aware of any pending or threatened litigation as of September 30, 2016.
- (4) The Council is responsible to report to various third parties, among which are the Internal Revenue Service, the New York State Department of Charities Registration, the New York State Office of the Attorney General, and the Office of Inspector General (OIG). These agencies and others have the right to audit the Council. In management's opinion, there are no material adjustments that may arise from these potential audits.

**NOTE 8 - RELATED PARTY**

The Council is a separately incorporated 501(c)(3) organization chartered by the Girl Scouts of the United States of America (GSUSA) to deliver the Girl Scout program in the five boroughs of New York City. Based on the charter, the Council collects membership dues on behalf of GSUSA from program participants. The dues are recorded as a liability by the Council upon collection. The amount collected on behalf of GSUSA during 2016 and 2015 was \$486,085 and \$255,195, respectively. As of September 30, 2016 and 2015, \$33,740 and \$133,468, respectively, was due to GSUSA and included in accounts payable and accrued expenses.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2016 AND 2015**

**NOTE 9 - PENSION PLANS**

The Council participates in the National Girl Scout Council Retirement Plan (EIN 13-1624016, Plan #002), a noncontributory defined benefit pension plan sponsored by Girl Scouts of the United States of America, which covers substantially all of the employees of various Girl Scout councils. Benefits are based on years of service and salary levels. The Council's pension expense and contributions, net of GSUSA subsidy to this plan, for fiscal 2016 and 2015 was \$299,233 and \$285,222, respectively, which represents less than 5% of total contributions to the Plan. The National Board of Girl Scouts of the United States of America voted to freeze future benefits under the Plan effective July 31, 2010. Due to the nature of the Plan, it is not practicable to determine the extent to which the assets of the Plan cover the actuarially computed value of vested benefits for the Council as a stand-alone operation. The Plan is subject to certain funding requirements and, due to unfavorable market conditions, as of January 1, 2016 and 2015 the actuarial present value of accumulated plan benefits exceeded net plan assets available for plan benefits. Due to the nature of the Plan, no additional liability is required to be recognized at this time; however, it is projected that the Council's contribution requirements will continue to increase.

In 2011, the Council established a discretionary defined contribution retirement plan. Additionally, the Council had a noncontributory tax-deferred 403(b) plan. During 2015, the Council merged these two plans into a single 403(b) plan. Contributions into the plan are based on a Board-approved percentage applied to employee earnings for the fiscal year. All employees are eligible as of the first day of employment. If the Board approves a contribution to the plan, the payments are made subsequent to year end. The Council contributed \$12,900 and \$27,900 to the plan during the years ended September 30, 2016 and 2015, respectively.

**NOTE 10 - TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS**

At the end of the fiscal year, temporarily restricted net assets were available for the following purposes and periods:

	<u>2016</u>	<u>2015</u>
Girl Scout programs and adult education	\$ 32,990	\$ 60,000
2 <sup>nd</sup> Century Campaign:		
Expansion Fund	7,000	67,500
Camp Kaufman Fund	0	125,711
Operations & Capacity Fund	5,000	100,000
Campaign General Fund	38,596	148,736
For periods after September 30	<u>514,549</u>	<u>615,995</u>
Total temporarily restricted net assets	\$ <u>598,135</u>	\$ <u>1,117,942</u>

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.****NOTES TO FINANCIAL STATEMENTS****SEPTEMBER 30, 2016 AND 2015****NOTE 10 - TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS  
(continued)**

During the fiscal year ended September 30, 2013 the Council launched its strategic 2<sup>nd</sup> Century Campaign to fund the future physical and programmatic areas that the Council will need to continue and expand its mission for another 100 years. The 2<sup>nd</sup> Century Campaign is divided into six areas:

- Expansion Fund - Contributions to this fund will fund new program initiatives that drive membership growth and support the Council's focal areas: Business and Entrepreneurship, STEM, Environmental Leadership and Personal Identity Leadership.
- Camp Kaufman Fund - Contributions to this fund will support the preservation and expansion of the 425-acre Girl Scout Camp in Dutchess County and ensure its programs remain relevant for girls. Together with outdoor classrooms, upgraded and new facilities will house innovative environmental leadership.
- Research Fund - Contributions to this fund will enable the Council to conduct in-depth research studies to learn how to best respond to the changing needs, circumstances and challenges confronting New York City girls, so that we can prepare them to be the leaders they can be and the world needs them to be.
- Leadership Center Fund - Contributions to this fund will establish a new centralized location in New York City where girls from all five boroughs will have a "safe haven" where they can come for shared experiences. The new Leadership Center also will house the Council's administrative offices and provide space to develop and deliver programming and training for volunteers.
- Operations & Capacity Fund - Contributions to this fund will allow the Council to hire new staff members trained in specialized education areas to better our Girl Scouts in the 2<sup>nd</sup> Century, improve administrative office's technological capacity, website and upgrade the administrative office.
- Campaign General Fund - Contributions to this fund will be eligible to be spent at the discretion of the Council's management solely for the express purposes of the above five areas.

Temporarily restricted net assets classified above as restricted for time restrictions that are also purpose restricted to the 2<sup>nd</sup> Century campaign totaled \$447,360 and \$487,852 for the years ended September 30, 2016 and September 30, 2015, respectively.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2016 AND 2015**

**NOTE 10 - TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS**  
(continued)

During the fiscal year, net assets released from restrictions consisted of the following:

	<u>2016</u>	<u>2015</u>
Girl Scout programs and adult education	\$ 86,354	\$ 147,500
2 <sup>nd</sup> Century Campaign	536,851	441,947
Lapse of time restrictions	<u>101,446</u>	<u>365,004</u>
	<u>\$ 724,651</u>	<u>\$ 954,451</u>

Permanently restricted net assets are restricted in perpetuity, the income from which is expendable to support:

	<u>2016</u>	<u>2015</u>
Camp scholarships	\$ 0	\$ 15,000
General operations (beneficial interest in a perpetual trust)	<u>383,676</u>	<u>379,286</u>
	<u>\$ 383,676</u>	<u>\$ 394,286</u>

During 2016, at the behest of the donor, the Council transferred the \$15,000 in permanently restricted camp scholarship contributions to temporarily restricted net assets. The donor stipulated that the prior corpus received for the scholarships may be spent on scholarships to the Council's camp programs.

**NOTE 11 - MEASURE OF OPERATIONS**

The Council's measure of operations includes all unrestricted operating revenues and expenses that are an integral part of its program and supporting activities, including product sales, special events, program services fees, unrestricted donations, and net assets released from donor restrictions to support operating activities. The measure of operations also includes distributions from reserve funds as appropriated by the Council's Finance Committee of the Board. The measure of operations excludes net income and gains or losses on the Council's investments, and changes in fair value of the annuities, depreciation and amortization, interest and related expenses, and contributions to temporarily and permanently restricted funds.

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**GIRL SCOUT COUNCIL OF GREATER NEW YORK, INC.**

**NOTES TO FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2016 AND 2015**

**NOTE 11 - MEASURE OF OPERATIONS (continued)**

	<u>2016</u>	<u>2015</u>
Increase in unrestricted net assets	\$ <u>356,348</u>	\$ <u>20,552</u>
Adjustments to revenue, gains, losses and other support		
Investment return	(482,918)	125,333
Actuarial gains/losses on annuity obligations	1,309	(1,383)
Board appropriation from reserve	<u>130,117</u>	<u>77,500</u>
Total revenue adjustments	<u>(351,492)</u>	<u>201,450</u>
Adjustments to expenses		
Depreciation	187,663	268,460
Interest	<u>16,765</u>	<u>13,709</u>
Total expense adjustments	<u>204,428</u>	<u>282,169</u>
Operating results	\$ <u>209,284</u>	\$ <u>504,171</u>